

The meeting of the 2014-2015 Faculty Senate was called to order at 3:30 p.m. by President David Wright. The following senators were present for all or part of the meeting: Maria Bohorquez, Renae Chesnut, Maria Clapham, Robyn Cooper, Bruce Gilbert, Karen Leroux, Craig Owens, Chuck Phillips, Dorothy Pisarski, Eric Saylor, Bart Schmidt, Joseph Schneider, Miguel Schor, Bob Soltis, Keith Summerville, Jody Swilky, Timothy Urness, Maria Valdovinos, Craige Wrenn and David Wright.

Absent: Matt Esposito

The November 2014 meeting minutes were accepted.

President Maxwell Report:

President Maxwell opened his report by announcing that Fall 2015 undergraduate applications are being received in greater numbers than last year. Students and their families are interested in Drake and the new programs. The *distinctly* Drake Campaign is nearing the \$196.5 million in cash and pledges. President Maxwell noted how exciting this is to close in on the \$200 million goal.

The next Board of Trustee meeting agenda will include (a) approving budget assumptions to build out the full fiscal year 2016 budget (b) receiving a progress report on the STEM at Drake projects and (c) a financing structure endorsement for the building project.

President Maxwell continued by sharing information regarding the national issue concerning student loan debt. While not new, it is a continuing media and policy issue. From a colleague at the Brookings Institute, he shared two important facts (1) 40% of the debt is held by persons with advanced degrees and (2) the average is \$30,000 and the median is \$10,000. So, the advanced degree persons are pushing the numbers while the discussion and tone is hitting the bachelor seekers.

Senator Owens asked that given what you have just said about the loan debt and how it is tied to perceptions of tuition increases, what might be a likely figure for Drake to announce. He asked how elastic is that market? President Maxwell replied Drake will be within the 4-5% range. He did not believe there would be a negative effect on new student recruitment; rather the effect is on continuing students.

Provost Jones Report:

Provost Jones indicated there would be interior space plans being shared during the first two weeks in December and in January. Faculty are engaging with the architects concerning both the labs and shared spaces. The plans will be shared with the working groups and Deans have submitted their space requests for various portion of the STEM project. Additionally, a communication plan is being drafted and will begin with emails and information within blueView for updates.

Senator Saylor asked about the STEM in project in general. He indicated he had heard that there are issues with the proposed OT program concerning its location. Additionally he asked if there will be enough space for all the programs. The Provost replied that early conversations had the OT program housed in the connector building and those conversations continue. The clinical lab needed for the program will most likely be housed somewhere else due to the specialized nature of the clinical lab. The Provost agreed that there appears to be enough space for all programs and emphasized that is what is being addressed at this point in the conversations.

Senator Saylor continued with his concern of the impression when a program is being moved forward and with not enough space and not fully developed specifications of the programmatic needs. President Maxwell stated that any mis-understanding is administration's fault. He stated that concerning the OT program, the parts which should be in the new building will be there. The issue is that until the groups meet, no one will exactly know. Vice President Newsom offered a clarification. She stated that when the project was started, not all of the programs were identified. Thus, the original spaces were not designated or allocated in any specific way. She continued by reminding the group that some movement will happen from Olin to the connector building. The intent is for all the new programs

to be housed in the science areas. President Maxwell offered that the whole project is an integrated, interdisciplinary complex. What has been planned for is the creation of appropriate programmatic spaces within the entire complex. The discussion continued with concerns that building planning was proceeding when the academic in the conceptual stages. Vice President Newsom stated there was sufficient square footage to handle the programs. Senator Clapham commented that some of the confusion seems to be the connector building as to whether it is for the new programs or existing academic offerings.

President Wright asked Board of Trustees (BOT) member David Miles to give their perspective. Mr. Miles reminded the group that he is only one Board member and will not be speaking for the whole group. He made it clear the BOT is supportive. The plans, both programs and buildings will be vetted from the financial, enrollment, and academic perspective. His sense is that we can build on Drake's strengths while remembering that students have evolving needs of their academic interests. Drake's science offerings are strength but not the current science facilities. Mr. Miles continued he believes the BOT does not wish to jeopardize the institutions financial picture at all. The BOT is supportive and will see this project through. He has appreciated all the planning which has happened up to this point and looks forward to helping Drake retain students and keep its relevancy. Senator Clapham acknowledged the careful considerations being made to balancing existing programs and new programs. She wants there to be a balance not a set of one sided conversations. Mr. Miles stated he would bring that back to the Board of Trustees.

President Maxwell thanked Mr. Miles for his comments and reminded the group that the original STEM revenue projections were conservative. A major point of the project is to generate revenue. Senator Phillips asked if the housing of the programs, new or existing, will be an additional budget item. President Maxwell replied the funds would come out of the issuing bonds and philanthropy.

Provost Jones also shared with the body that the faculty salary review committee has met. The methodology is being discussed. While not at a final place, a structure is being created. Possibly Senate would receive a presentation in March 2015.

President Wright Report:

President Wright began his remarks by mentioning the current search for Drake's next president. Currently it is not finished. He stressed it is not a failed search. President Wright complimented the Board of Trustees Nominating Committee, headed by Mr. Miles, for their consistent, sincere interest and willingness to include the University Campus Committee in presidential candidate deliberations. He is quite confident the campus will be pleased with this outcome of the process.

Olivia O'Hea, Student Senate Liaison; offered an end of semester report. She stated the Senate Sixty progresses including the introduction of two ply toilet paper. Upcoming issues will include student activity fees and remaining door issues. She thanked all those who took time to attend the academic affairs dinner.

Vice Provost Christa Olson & David Skidmore, Global Citizenship Director, were introduced to Senate. They provided current public relations folders concerning Drake's International Programs. Their presentation is the Senate regarding the Internationalization of & Global Engagement Strategic Plan 2015-2020. Ms. Olson outlined how the plan aligns with the University's strategic plan. She emphasized that for Drake to be fully internationalized the offerings and concepts must be infused throughout the curriculum and general campus. The University Communications Department helped prepare the folder and Ms. Olson thanked them for their assistance. There are three main goals stated in the plan.

Mr. Skidmore talked about the process which has taken a couple of years. Steps have included data collection and assessment. He feels that we know more about the state of the internationalization of the community through this process. A searchable profile of 88 faculty and staff now exists. They have done an audit to gather faculty interest, learn what faculty thought internationalization meant and learn of their obstacles. Within a set of 44 personal interviews and consultations with multiple Drake offices and councils, Mr. Skidmore believed they were allowed to

probe into some key factors. Then the plan was drafted. Mr. Skidmore offered that today's visit to the Senate was a part of the operationalization plan. One remaining step will be to plan the resources needed to work through the rest of the plan.

Senator Leroux indicated she was impressed with the comprehensiveness of the plan. She asked about the priorities and their sequencing. Mr. Skidmore agreed that sequencing the whole plan has been part of the conversation. Ms. Olson indicated that listing out the budget priorities for what they have and what they seek will happen fairly soon.

Senator Soltis called the plan ambitious. He wondered how much would be a reorganization of resources and how much would be new resources. Ms. Olson stated that through May 2016 will be handled via existing resources. No new monies will be needed until the 2016-2017 year. Senator Swilky noted that the early drafts were thin and this is very comprehensive. He commended all those who had worked on the effort. He also presented a question about a main goal to develop talent. He suggested that one route will be through curricular requirements to achieve bringing knowledge of a language and region to students. Ms. Olson agreed and noted they are targeting the existing majors and curricular tracks.

Mr. Skidmore noted that in terms of specific needs, there are not enough students studying language at Drake. He stated they have started looking at fundraising and to address getting the number of language learners increased by making it important to the student's professional and personal lives.

Old Business: None Known

New Business:

Senators Simpson and Cooper moved and seconded motion **15-02**:

Approve 2015-2016 Spring Break as March 14-18, 2016

The motion passed after no discussion with a voice vote.

Senators Pisarski and Wrenn moved and seconded motion **15-03**:

Confirm the 2016-2017 Academic Calendar

Senator Pisarski stated that within the 2016-2017 calendar as presented for confirmation includes a 13 day J-Term, while the Calendar Construction Guidelines indicate 14 days. This change is due to last year's Senate change to not have class on Martin Luther King, Jr. Day. She suggested Senate ask Associate Provost Sanders to remind instructors of this time compression as plans for 2017 JTerm progress. Mr. Sanders agreed to make persons aware and direct them to plan accordingly.

The motion passed on a voice vote.

Senators Wrenn and Pisarski moved and seconded motion **15-04**:

Approve the 2018-2019 Academic Calendar

Senator Gilbert raised one issue. Noting that there is only one week which happens after Thanksgiving, he wanted to hear from students concerning this short time. As with the current semester, Cowles Library feels the rush. Ms. O'Hea noted that with the creation of the JTerm this will calendar event will occasionally happen, thus to get the benefit of JTerm, it is ok.

The motion passed on a voice vote.

The regular meeting adjourned at 4:37 p.m.

The meeting moved into Executive Session at 4:30 p.m. The Executive Session closed at 4:55 p.m.